

Prioritizing Expenditures for Viksit Maharashtra



October 30, 2025

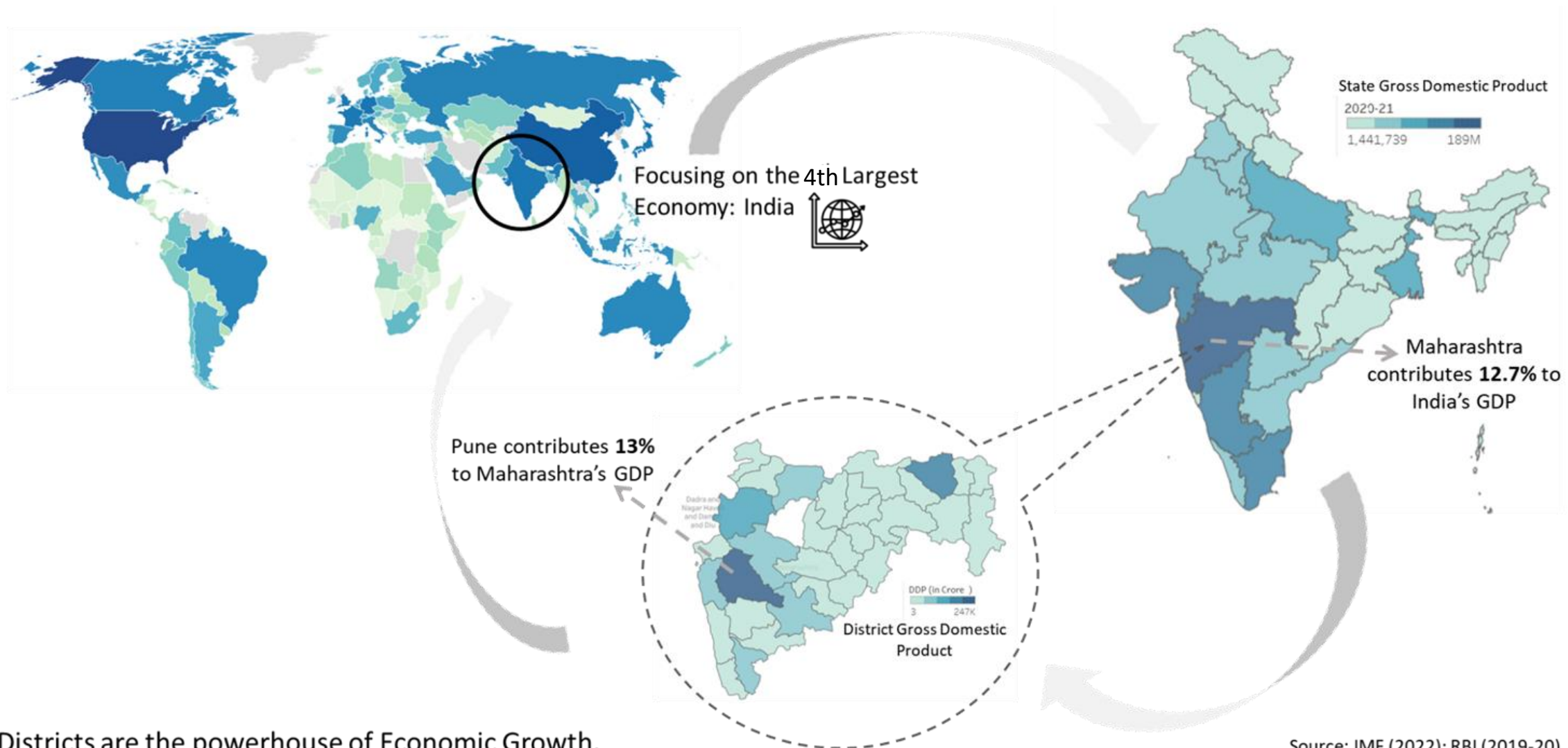
Maharashtra Institution for Transformation (MITRA)

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“Districts are the fulcrum of growth and the foundation of India's progress” - Honorable Prime Minister of India



Districts are the powerhouse of Economic Growth.

Source: IMF (2022); RBI (2019-20)

District Level Governance Challenges – Key Findings from the District Capabilities Study in Maharashtra

Institutional Shortcomings

- Lack of a district level economic vision
- Decision making siloed in schemes & programs, no consolidated approach to outcomes & performance
- Funds flow fragmented: various sources & various channels – impairs efficient utilization of public resources.
- Limited inter district knowledge sharing and learning

Weak HR capacity

- Weak technical and functional skills
- Inadequate focus on capacity building interventions
- Politically motivated transfers and postings
- Staff shortages
- Weak HR management systems
- No culture of performance assessment or feedback

Poor Information Availability

- No common norms around data quality – poor data collection, entry and maintenance
- Data is underused – no analysis, no linking with metadata
- Fragmented/ ineffective MIS/dashboards

MahaSTRIDE Operation – 3 Result Areas (RAs)

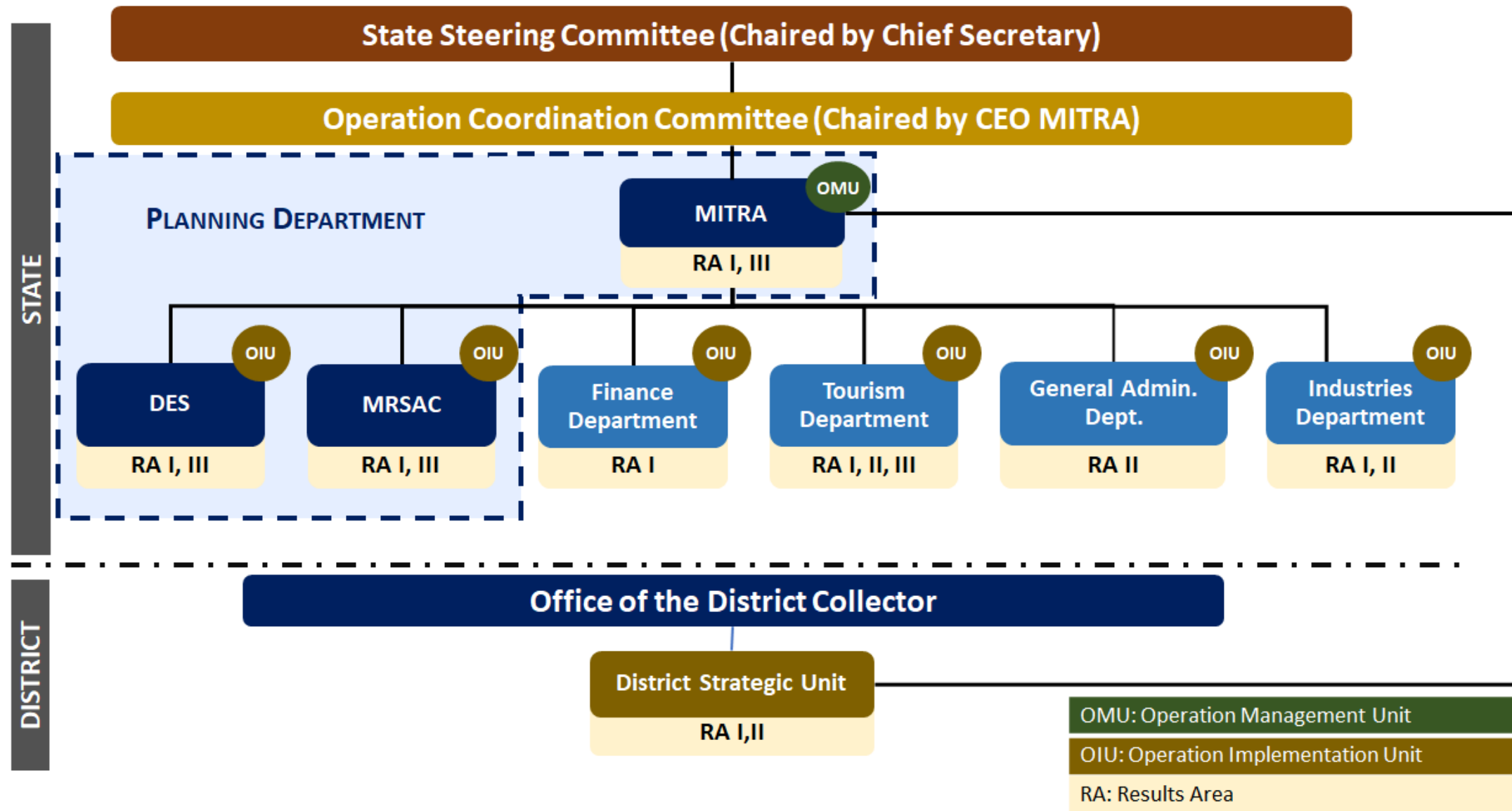
Development Objective	To strengthen institutional capabilities, services , and the data ecosystem for enabling inclusive growth in districts of Maharashtra
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Result Area I	Result Area II	Result Area III
Strengthen district systems for enabling growth	Improve access for businesses to time-bound e-government services	Strengthen state institutions for data-driven policy and decision-making

- Strengthen **planning, implementation and monitoring of public spending** in districts through the constitution of **district strategic units**.
 - Increase **availability of data** in districts by linking existing MIS and data sets, including geo-spatial data.
 - Improve **destination-based management** for promoting tourism by setting up destination management organizations(DMOs) and developing tourism databases
- Support setting up of **Udyog Seva Kendras** for delivery of services in districts.
 - Improve functionalities of service delivery portals, **MAITRI and Right to Services portal**
- Develop a **state data bank and data catalogue** to digitally transform the production and dissemination of key development data sets
 - Support establishment of a **State Data Authority** to improve use of data for monitoring economic growth and district development

Track. Target. Transform.

MahaSTRIDE: Implementation Arrangement



* Not a part of the PEF

Key Interventions under the MahaSTRIDE Operation

- **Strengthening districts in implementing district strategic plans (DSPs)**
 - Expertise provided through district strategic units – both at district & divisional level
 - Integrating data systems to enable consolidated view of fund flows & scheme implementation across sectors & implementing entities
 - Creation of district dashboard with geospatial layers catering to data requirements of the district
 - Performance-based fiscal rewards to incentivize realization of DSPs
- **Operationalizing Udyog Seva Kendras (USKs)** in each district to work as offline channel for service delivery to businesses
- **Strengthening key online portals for delivering G2B** (viz. MAITRI) and G2C services (viz. Right To Services-RTS portal)
- Implementing **State Data Policy** including operationalizing **State Data Authority**
- Creating a dynamic **statistical business register** and **Maha Data Bank**

Focused interventions and spending for accelerating economic growth in districts

Improved availability and access to quality data (including geo-spatial & financial data) for monitoring and decision making in districts

Improved access to timely delivered G2B services, especially in districts

Expected Outcomes under the MahaSTRIDE Operation

Increased recognition of need for private capital mobilization in districts for driving growth

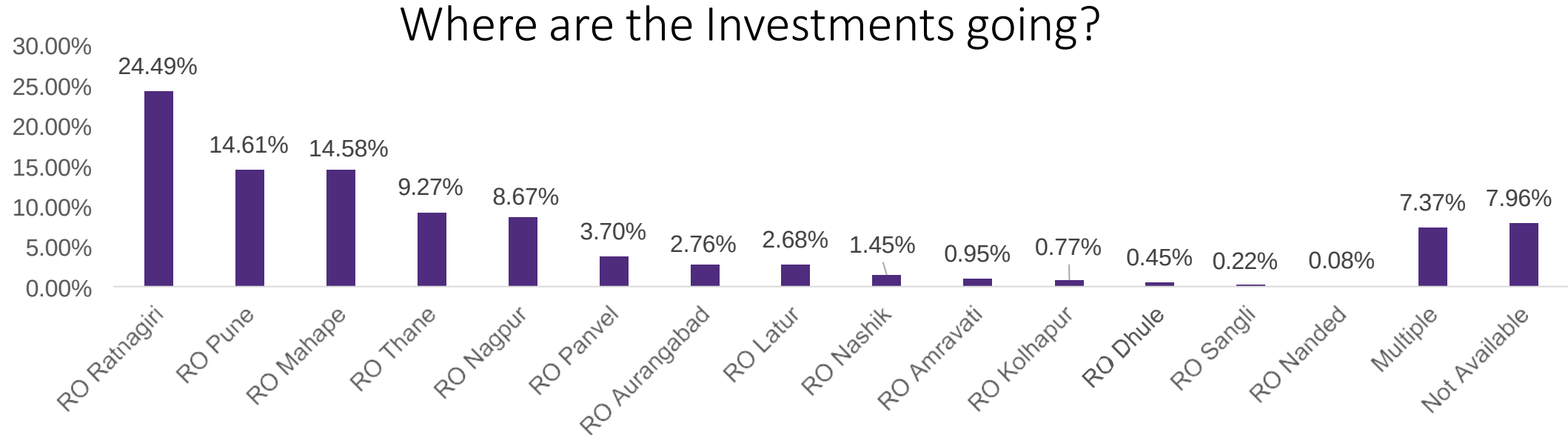
Recording &
monitoring
employment
creation

Improved capacity of district officials to plan for the medium term, leverage data, coordinate with other stakeholders and monitor results

One District. One
Strategy (credit,
skilling, export),
One Target

Annexures

MIDC Regional Office-wise Share in Total Investment Intentions Signed



✓ Analysis of total **2918 MOUs** signed between the period **2016 to 2023** covering the following chapters,

- Make in India 2016
- Magnetic Maharashtra 2018
- Magnetic Maharashtra 2.0 (2019-2022)
- World Economic Forum 2022
- World Economic Forum 2023

✓ **Total Investments signed worth** ~INR 13 lakh crore or \$161.3 bn

✓ **The top 4 ROs** namely **Ratnagiri, Pune, Mahape & Thane** are all coastal districts with proximity to Mumbai & ports, indicating Investor's location preference. **Raigad Investments** are split across the **4 ROs** by jurisdiction

Measures Adopted by MITRA to Prioritize Expenditure for Growth

- **Strengthening Public Investment Management:**
 - Facilitating cross-sectoral and inter-departmental coordination to advance progress on key infrastructure and development projects.
 - Fast-tracking stalled or delayed projects through focused review mechanisms and resolution of administrative or financing bottlenecks.
- **Enhancing Resource Mobilization and Fiscal Efficiency:**
 - Exploring alternative revenue sources such as asset monetization, land value capture, user charges & innovative financing mechanisms.
 - Promoting private capital mobilization through reforms that improve the ease of doing business, streamline regulatory approvals, and expand digital service delivery for enterprises.
 - Strengthening fiscal discipline by targeting high-impact and outcome-oriented expenditure rather than routine or low-yield spending.

Measures Adopted by MITRA to Prioritize Expenditure for Growth (Contd.)

- **Fostering convergence & rationalization:**
 - Promoting convergence across schemes and departments to avoid duplication and ensure resource efficiency.
 - Undertaking rationalization of schemes to focus on fewer, high-priority interventions aligned with state growth drivers.
 - Integrating financial and monitoring systems (e.g., MIS and FMIS) to enable real-time tracking of progress on key indicators and outcomes.
- Mainstreaming climate resilience & sustainability in capital investments to future-proof growth
- Anchoring district planning based on data analytics
- Monitoring progress on DSPs to provide the bottom-up push to growth