Prioritizing Expenditure to support the State Growth and Jobs

Conference by National Institute of Public Finance & Policy

Planning Department, Government of Uttar Pradesh

October 2025

Uttar Pradesh takes giant strides under Hon’ble CM’s leadership

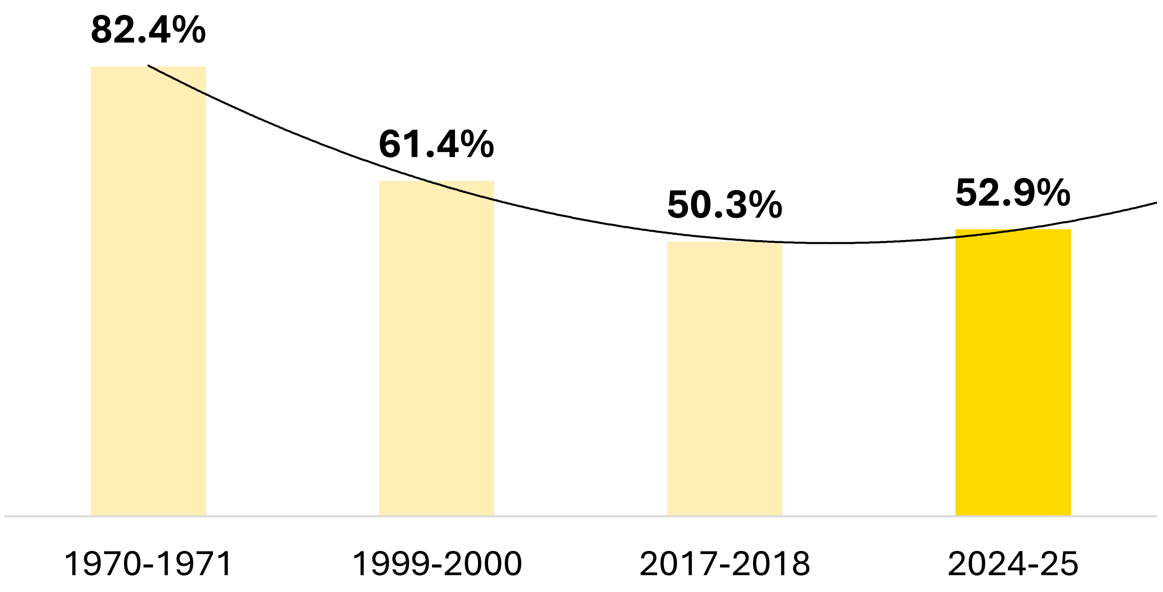
Strong base built in last few years has created potential for accelerated growth

- Uttar Pradesh’s per capita income has steadily declined from 82.4% of the national average in 1970–71 to just 50.3% by 2017–18, **reflecting decades of relative underperformance.**

- The One Trillion Dollar Vision aims to **reverse this trend by tripling the state’s GSDP** through focused reforms, industrial growth, and investment mobilisation.

Reversing the Declining Economic Parity

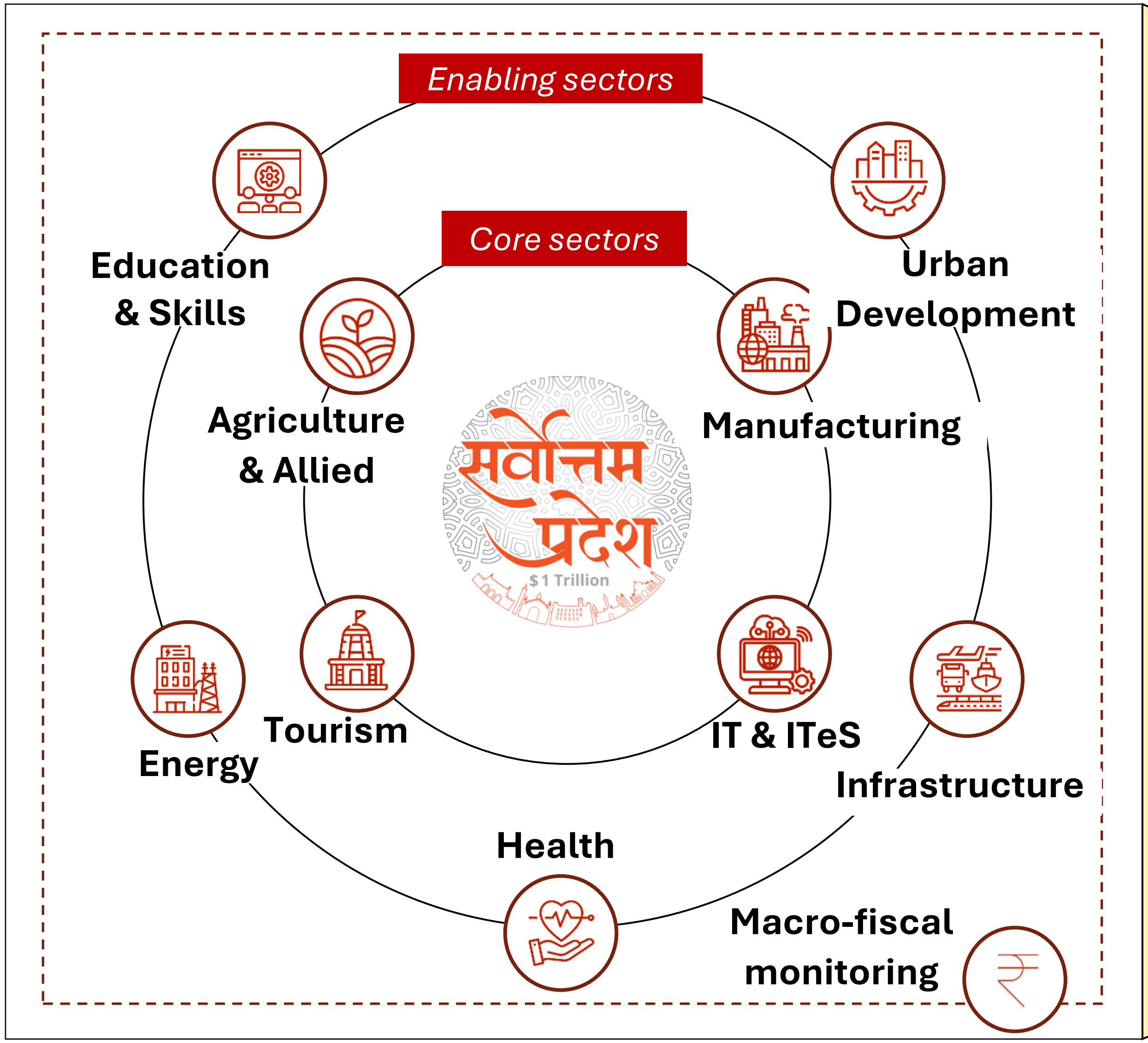
UP’s Per Capita Income as % of National Average (1970–2025)



Sources: MoSPI, Figures for FY25 are estimated based on Revised Advance Estimates for 2024-25

Framework of UP's One Trillion Dollar Economy strategy

Growth in Core and Enabling sectors will be driven by strengthening key drivers of GSDP's scale and quality



Key tenets of the strategy

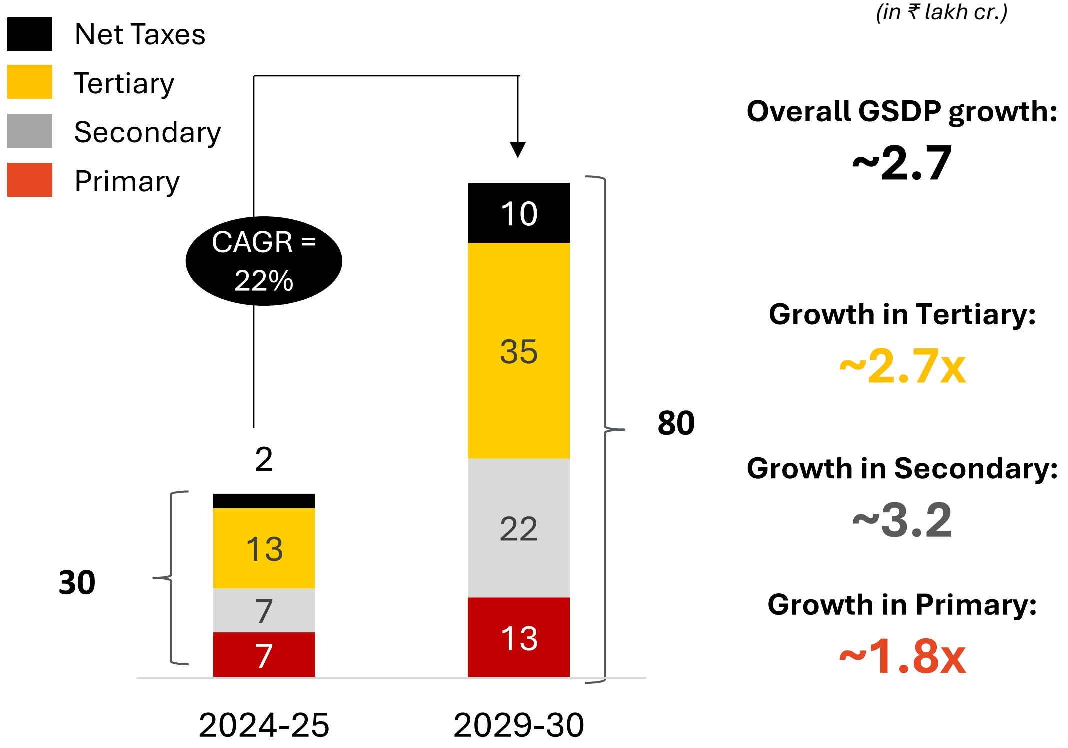
- **Investor outreach and facilitation – Private Capital Mobilization**
- Sectoral efficiencies
- Data-Driven Governance
- **Catalytic Public Investments**
- Innovation and technology
- **Geographically inclusive growth**
- **Employment generation**

Road to $1 Trillion GSDP

Multi-sectoral growth strategy & roadmap coupled with effective performance monitoring tangible steps to promote private sector involvement, enhance social and physical infrastructure, and maintain fiscal stability

UP needs to grow by 2.7x over next 5 years

(in ₹ lakh cr.)



- **Strategy development phase** (Month 1 to 6) – Focus on the theme of **"UP for UP, UP for India, UP for World"**
- **Secondary sector led growth, spillover effect** of growth in manufacturing & construction will spur economic growth in other sectors

S

GoUP's 3-pronged approach towards enhanced capital investment & economic growth

1. **Enhance social and physical infrastructure** to create a **foundation for attracting capital investments**
2. **Targeted Public Investment: Maintaining Revenue Surplus** allows GoUP to undertake **additional capital expenditure above borrowings**
3. **Facilitating Private Sector Investment**
   - **25+ sector-specific policies refreshed**, and MoUs worth INR 38 lakh crore signed
   - Nivesh Mitra, Nivesh Sarathi and OIMS: **Digital solution for transparency across investor lifecycle**

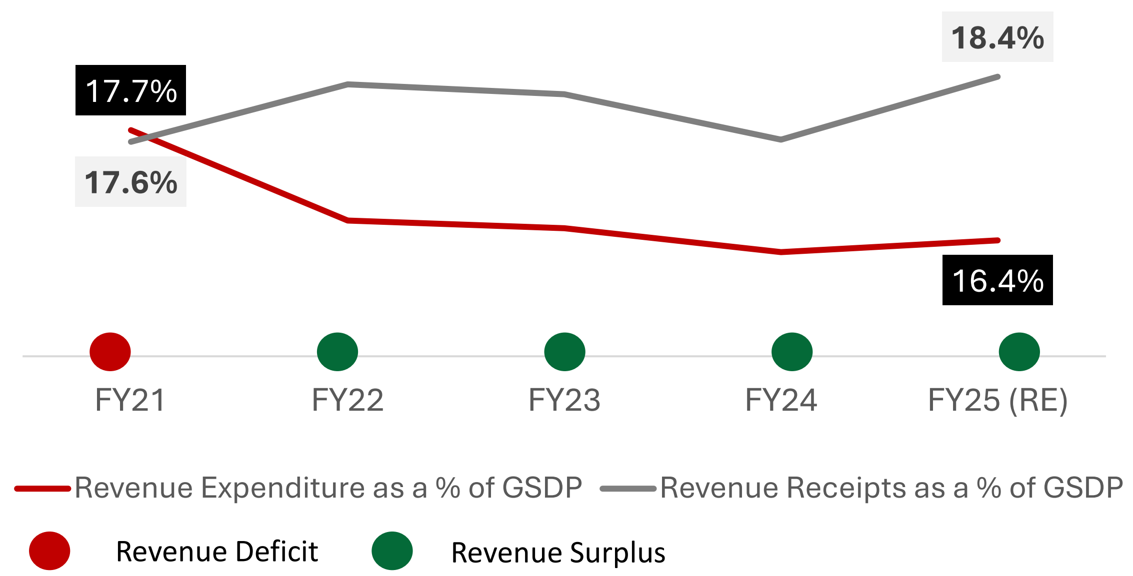
Leveraging Fiscal Balances: Revenue surplus & borrowings utilized for undertaking capital expenditure while adhering to FRBM norms

Targeted Public Investments

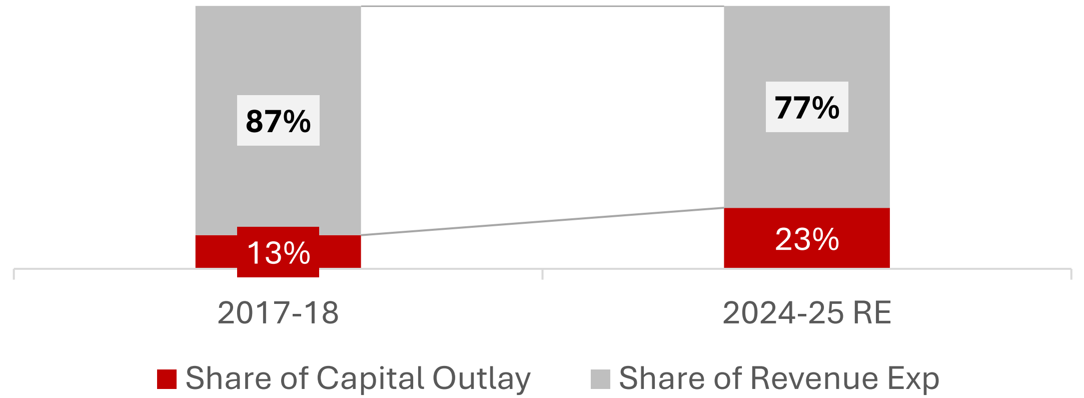
Consistent Revenue Surplus by containing Revenue Expenditure

Govt. exp. enables growth by acting as a catalyst that triggers targeted sectors & encourages private investment

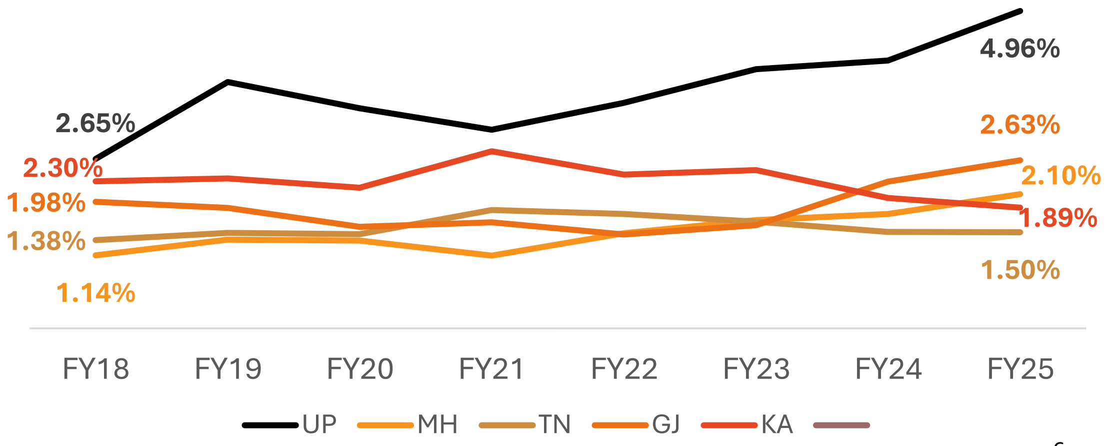
Widening gap between revenue receipts & expenditure allowing UP to maintain revenue surplus



Composition of Expenditure – Rising Share of Capital Outlay from 13% to 23% in 5 years



State Wise Capital Outlay as a % of GSDP



- **Revenue receipts have been rising faster than revenue exp.,** allowing GoUP to maintain revenue surplus and undertake additional capital expenditure over and above the borrowing
- While a significant portion of the revenue exp. is allocated to committed exp such as salaries, pensions, & interest payments, **it has been contained to make room for other priorities**

Source: MoSPI, Reserve Bank of India & Budget Books

Building Tomorrow: State-led Interventions Paving the Way for Infrastructure Development

Current Economic Overview & Achievements

Infrastructure Development: Focus on improving road infrastructure to facilitate easier access to major destinations, including development of the **Agra-Lucknow Expressway and the Purvanchal Expressway, Ganga Expressway, Vindhya Expressway, Gorakhpur Link Expressway etc.**

Uttar Pradesh Defence Corridor and IMLC across Aligarh, Agra, Kanpur, Lucknow, Chitrakoot, Jhansi to be developed as an aspirational project that intends to reduce foreign dependency of the Indian Aerospace & Defence Sector.

Development of the largest airport in Asia and 4th largest in the world - Jewar : Along various new upcoming airports being developed to increase air connectivity from Tier 3 cities to rest of the country.

Metro Rail Transport, RRTS Meerut for better, fast and efficient connectivity is being developed as priority project, with Lucknow and Kanpur being successfully operational while seven operational metro projects in different cities.

Demand-driven industrial parks such as the **PM MITRA Park for textiles, the Pharma & Medical Devices** Park in Gautam Buddha Nagar, and BIDA industrial area in Jhansi—creating s**ector-focused ecosystems that promote value-chain integration, attract private investment**,

Dedicated Freight corridors (Eastern and Western) to support development of **Logistic hubs** and **Industrial Clusters** at the intersection of **Major Industrial corridors** like Amritsar-Kolkata Industrial Corridor, Delhi-Mumbai Industrial corridor and Delhi-Nagpur Industrial Corridor - **strengthening the State's position as a key industrial and logistics powerhouse.**

Integrated Industrial and Planned Township Development in major cities such as Greater Noida, Ayodhya and various other prominent cities like Varanasi, Agra, Prayagraj, Lucknow etc.

Prioritizing Coverage of OTD Initiatives in the State Budget

Recommendations under the initiatives aligned with sector-specific initiatives, programs, and schemes

Mapping of Schemes with Initiatives linked with Economic Growth

- **Identification of Growth-Linked Schemes:** Systematic identification of departmental schemes contributing to economic growth and productivity enhancement.
- **Mapping with OTD Initiatives:** Correlating existing and new schemes with One Trillion Dollar (OTD) economy priorities to ensure strategic alignment and synergy.

Outcome Oriented Evaluation : Data-Driven Utilization & Performance Tracking

- **Outcome-Based Assessment:** Evaluation of measurable outputs and outcomes across economic growth schemes.
- **Data-Driven Tracking:** Regular tracking of fund utilization, physical progress, and performance indicators.

Identification of direct & indirect KPIs for Performance Evaluation

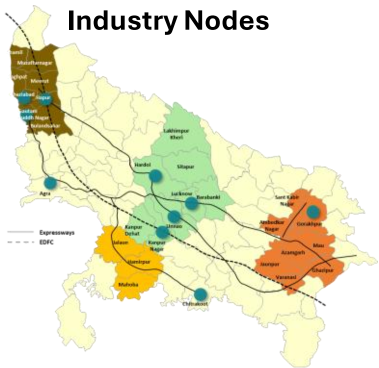
Driving Evidence-based Interventions And Strategic Decision-making

- **Evidence-Led Decision Making:** Enable timely, data-backed interventions and policy adjustments based on analysis of outcomes and utilization trends.
- **GoUP has established OTD Cells** at State and district levels to streamline inter-departmental coordination.
- **District-specific targets defined** for investment grounding, credit flow, and project implementation.

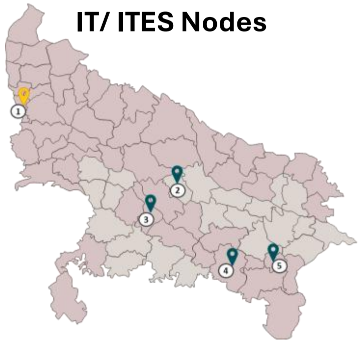
District as Growth Centers for UP

UP will leverage agglomeration economies spread across all the four regions

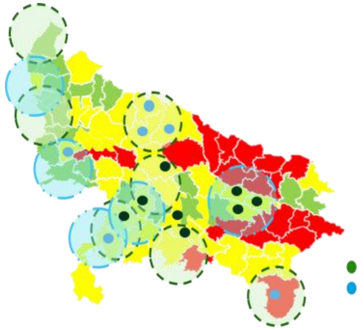
Industry Nodes



IT/ ITES Nodes



Enabling Environment



9 clusters across 21 districts have been prioritized which will propel the fast and inclusive growth of State's GSDP

Paschimanchal

~24.6%
Projected GRDP CAGR between FY22 and FY28

Madhyanchal

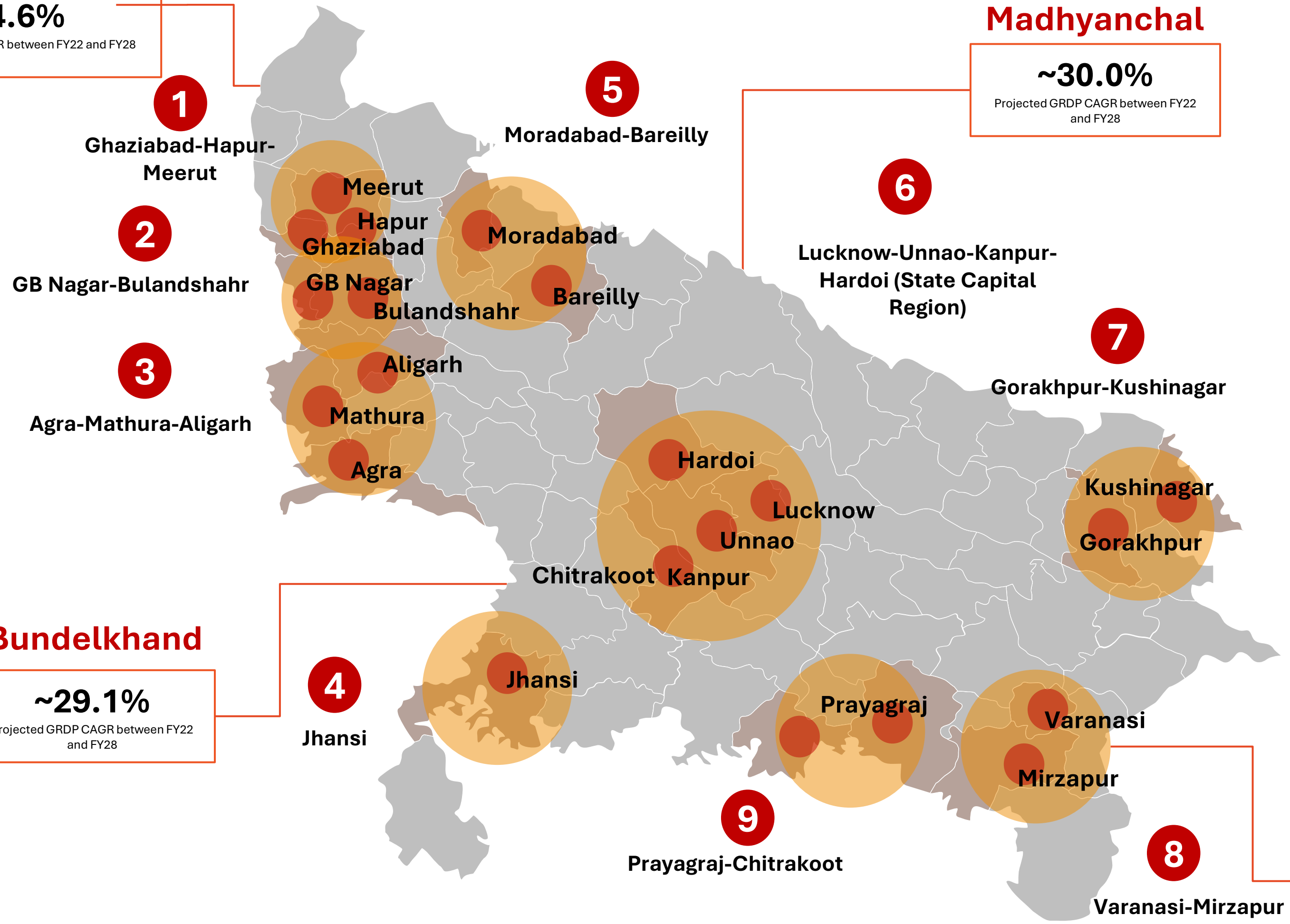
~30.0%
Projected GRDP CAGR between FY22 and FY28

Bundelkhand

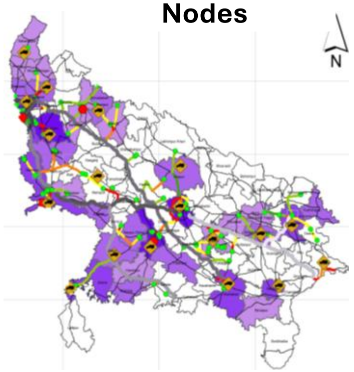
~29.1%
Projected GRDP CAGR between FY22 and FY28

Purvanchal

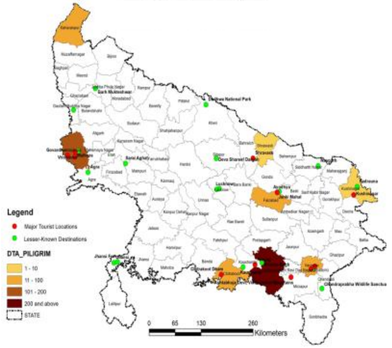
~27.6%
Projected GRDP CAGR between FY22 and FY28



Infrastructure Nodes



Tourism Nodes



Implementing Institutional Frameworks for District-Level Monitoring

Empowering District Magistrates through Data-Driven Monitoring Mechanism:

- To estimate the economic status of districts, the Planning Department prepares **district-wise District Domestic Product estimates and make them available to all District Magistrates** in the form of DDP booklets.
- To regularly review the efforts being made under the One Trillion Dollar Initiative at the district level and to ensure the quality of the data to be sent to the state level or GoI, a **District OTD Cell is formed under the chairmanship of the District Magistrate at the district level.**
- The DES Officer will be member coordinator of this cell and district level officers related to the One Trillion Dollar Economy will be its members. As per the need, the DMs can include educationists / industrialists etc. of the district as members

Development of Districts Toolbox guiding the development of the District Specific Plans: Strategies to improve district level economic output, employment, and incomes

Functions of the Dedicated OTD Cell

Quarterly Review Meetings with District Magistrates on the Progress

Monitoring of districts through District Economic Reports to be submitted by the DMs

Identification of high frequency proxy indicators to monitor the performance of districts

UP signed MoUs worth ~₹34 lakh crore at the Global Investors Summit, with over ₹10 lakh crore investments underway

Private Capital Mobilization

Reform & Refresh – Driving Policy-led Growth

Current Economic Overview & Achievements

Investment Focus

Global Investment Summit

MoUs worth around ₹34 lakh crores inked | Investment of more ~₹10 lakh crore, GBC 4.0, a ground-breaking ceremony in UP is around 5 times the combined scale of GBC 1, 2, and 3

Special Investment Regions

UP NIRMAN Act, 2024 adopted | Development of 4 SIRs – (1^{st} – BIDA) – acquired 17,857 acres

Enhancing EoDB

UP Single Window Systems Bill, 2025 is under consideration

Comprehensive Policy Framework

28+ policies updated including UP Semiconductor Policy (next slide)

Land Bank

45,654 acres under acquisition | 1,677 acres allotted and 9,544 acres ready for allotment

Enabling Infrastructure

Building By-Laws

Draft "UP Building Construction and Development Byelaws 2025" would soon come into force

Regulatory Approvals

Digitization of processes (FASTPAS) – 16,706 maps approved in FY25 (as on date)

Promoting PPP projects

Dedicated PPP Cell being set-up under Invest UP for promoting & facilitating PPP projects

100+ Townships

56 maps approved against the target of 45 for townships | 77 approved in last 2 years

Developing Liveable Cities

589 projects worth ₹ 1015 Cr sanctioned during FY2024-25, under the CM Vaishvik Nagaroday Yojana (CM-VNY)

Facilitating Land Parcels for Hotels and Hospitals

79 Maps approved for hotels & 17 for hospitals* | Land identified for allotment: 29 for hotels & 102 for hospitals

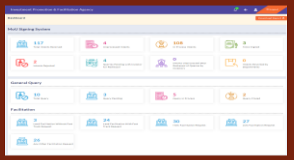
Source: InvestUP

Private Capital Mobilization: Investor Facilitation Systems

Investment life cycle management solutions deployed to ease the business environment

Investor Relationship Management System

Nivesh Sarathi



One stop solution across investment lifecycle, starting from intent / MoU to investment grounding: interactive, query / resolution; seeking facilitation support and real-time monitoring

Single Window Investor Facilitation

Nivesh Mitra

To provide NOCs/Clearances/Licenses including Renewals required for setting up (Pre-Establishment) & running (Pre and Post Operation) a business

Incentive Facilitation System

Online Incentive Management System

Online incentive management system for processing, sanctioning and disbursement of incentives, with scope for real-time monitoring of disbursement status

105 "Udyami Mitra" (Investment Facilitation Friends) recruited for assisting Investors

Role of Udyami Mitra

- Facilitating the investor with complete investment process such as filling of investment intent form, Land Allotment, Application under Sectoral Policies, L.O.C. Issuance, etc.
- Compilation of policy feedback and preparation of regular reports to develop and execute the strategy
- To coordinate regarding approvals from various Departments of the State Government and providing assistance in navigation of Nivesh Mitra and Nivesh Sarathi portal
- Managing and surveying relationships with existing investors, resolving investment related issues and facilitating expansion plans, aftercare for resolution of issues arising after project inception in coordination with Invest UP
- Identification of land parcels and handling of investors' queries/queries in coordination with Development Authorities and InvestUP

Women’s Economic Empowerment (WEE) Index across all 75 districts to enable targeted, gender-inclusive policymaking through real-time, district-wise data integration

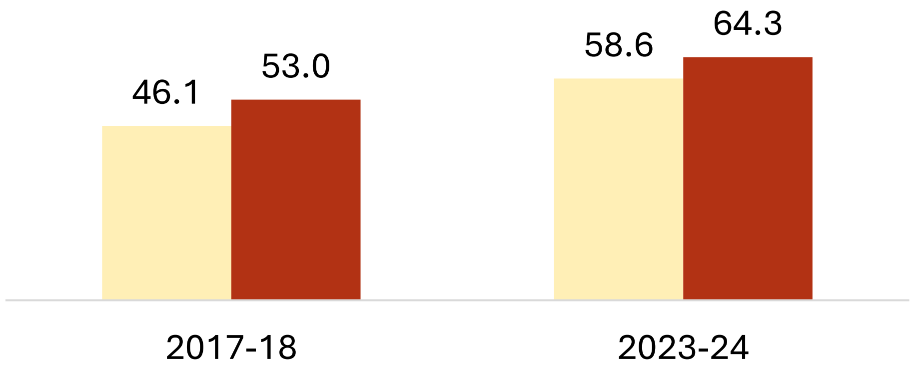
Towards Employment Generation

Uttar Pradesh's Economic Structure

Factors of Production: Workforce force participation

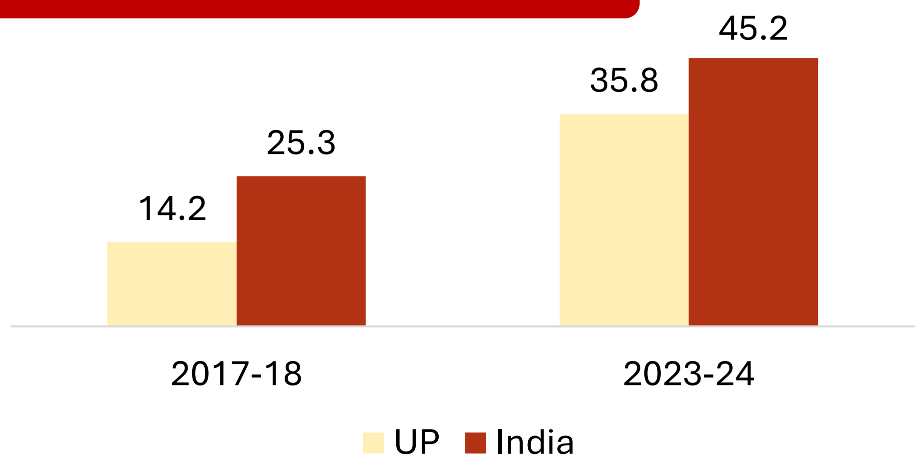
Workforce Participation

Labour force participation (%) : 15 – 59 years



UP's overall labour force participation rate saw a **12.5 percentage point increase.**

Female Labour force participation (%)



A major positive trend: Female LFPR in UP increased sharply from **14.2% in 2017–18** to **35.8% in 2023–24**.

- **Catching-up with National Average:** While India's overall rate improved from **53.0% to 64.3%**, UP reduced the gap with the national average from **6.9 percentage points in 2017–18** to just **5.7 percentage points in 2023–24**.
- **Outperformed India in Relative Female LFPR Gains:** While India's female LFPR rose from **25.3% to 45.2%** (a 19.9 pp increase), UP posted a **21.6-percentage point rise,** indicating faster relative progress in closing the gender gap.

GoUP has developed Women's Economic Empowerment (WEE) Index across all 75 districts to enable targeted, gender-inclusive policymaking through real-time, district-wise data integration on the Chief Minister's dashboard

Sources: Periodic Labour Force Survey (2023-24), MoSPI

Women Economic Empowerment (WEE) Index

Planning Department, GoUP has developed the WEE Index to measure women's economic empowerment through government schemes and programmes.

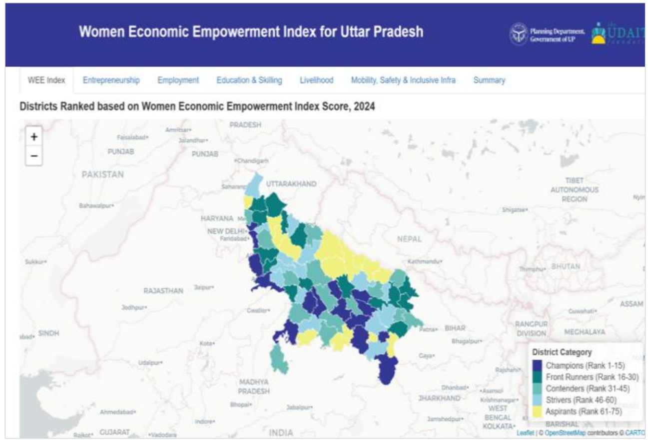
Levers of WEEI (indicators & weightage)

- **Entrepreneurship** (9 indicators; 22.1%)
- **Employment** (7indicators; 21.9%)
- **Education & skilling** (14 indicators; 22.4%)
- **Livelihood** (10 indicators; 17.4%)
- **Mobility, Safety & Inclusive Infrastructure** (10 indicators; 17.4%)

Objectives

- **Formulate department-specific Gender Action Plans (GAPs)** to institutionalize gender-responsive planning and implementation across sectors.
- **Leverage the WEE Index dashboard at the district level** to drive evidence-based, targeted interventions for improving women's empowerment outcomes.
- **Integrate WEE Index indicators into the Chief Minister's Dashboard** to enhance cross-departmental monitoring, accountability, and prioritization of women's economic empowerment.
- **Broaden the scope of gender-disaggregated data (GDD) collection** to include additional indicators critical to tracking and advancing women's economic participation and progress.

Dashboard



Viksit Uttar Pradesh @2047

Samriddhi Ka Shatabdi Parv

Taking $1 Trillion to the Last Mile

3 Themes identified for Viksit UP @ 2047 Vision

Shatabdi Sankalp: A Century of Purpose and Prosperity - Sets the macroeconomic vision for UP@2047, identifying long-term growth drivers, investment needs, and lessons from global and national exemplars.

Arth Shakti

Engines of Inclusive Growth

Targets economic transformation by **boosting core sectors:** agriculture, manufacturing, tourism and IT & ITeS; (+Sunrise)

Srijan Shakti

Foundations for Future Growth

Builds the **physical and green infrastructure backbone**: urban development, logistics, utilities, and clean -for sustained high growth.

Jeevan Shakti

Thriving Lives, Empowered People

Focuses on **enhancing quality of life** through improved healthcare, education, skilling, gender empowerment, and cultural rejuvenation.

Niti Shakti: Institutional & Policy Governance

Focus is on the 5T mantra of the Hon'ble PM "Trade, Tourism, Technology, Tradition & Talent"

Viksit Uttar Pradesh Samarth Uttar Pradesh @ 2047 Suggestion Portal

Suggestion Portal and its Features

The duration of the citizen survey is from 16 August to 15 September, 2025.

Webpage:
https://samarthuttarpradesh.up.gov.in/

Participation from Different sections of the State
Harnessing ideas from all the sections of the State's economy

Region Focused Interventions – Rural / Urban
Mapping of the registrations & ideas to the rural and urban segment to ensure wide-spread participation

District level Outreach – Involvement of the DMs
Geographical tagging will enable district level participation & coverage

40 lakh + suggestions received on the portal. 3 best ideas from each district will be shortlisted and rewarded and 10 best suggestions at the State level will be recognized and awarded

Approach for Vision Formulation

Activities Planned and Proposed Timelines for the Preparation of the Final Vision Report

Approach	1 Ideation & Preparation of Sectoral Notes	2 Workshops & SME Consultations	3 Macro Integration & Drafting of Report	4 Feedback & Validation
Key Activities	Finalization of themes and sectors for Viksit UP@2047	Consultations with nodals from NITI Aayog	Incorporation of macro economic targets	Feedback from GoUP
	Mapping of Departments to identified sector	Consultations with SMEs	Development of inter-linkages between sectors	Feedback from Experts
	Identification of Nodal and corresponding SMEs	Departmental Workshops on Sectoral Notes	Consolidation of sectoral reports	Incorporation of feedback
	Preparation of Sectoral Notes	Finalization of Sectoral Chapters		Finalisation of Vision Report
				Release of Vision Report

Viksit UP for Viksit Bharat: Setting Goals for Amrit Kaal

Aligned with Hon’ble PM Modi’s Vision of a Viksit Bharat @ 2047, UP is steadfastly progressing on its path of Viksit UP

“There comes a time in the development journey of every country where it pushes towards with new resolutions. Today that time as arrived for India.
Journey of the next 25 years, from the 75th year of Independence to the 100th, marks the ‘Amrit Kaal’”

PM Modi, on Independence Day 2021

“In the journey of building a developed India, Uttar Pradesh will become a driving force of its growth and become a ‘Developed State’”

CM Yogi Adityanath in Lucknow on July 2022

Thank You

Districts Toolbox

Strategies to improve district level econom output, employment, and incomes

Published by:
Planning Department,
Government of Uttar Pradesh

How to use the toolkit

This toolkit lists a generalised sectoral framework that can be applied by OTD cells under the guidance of a District Magistrate.

The framework is meant to serve as a general guidance and any deviations or experimentation is encouraged.

Sectors covered in the Toolkit

Primary Sector

- Agriculture
- Livestock & Fisheries
- Forestry & Logging
- Mining

Secondary Sector

- Manufacturing
- Construction
- Electricity, Gas, Water, and Utilities

Tertiary Sector

- Trade, Hotel, and Restaurant
- Real Estate, Dwellings, and Professional Services
- Transport, Storage, and Communication
- Public Administration and Defence
- Financial Services
- Other Services: Education and Health

Toolkit Contents

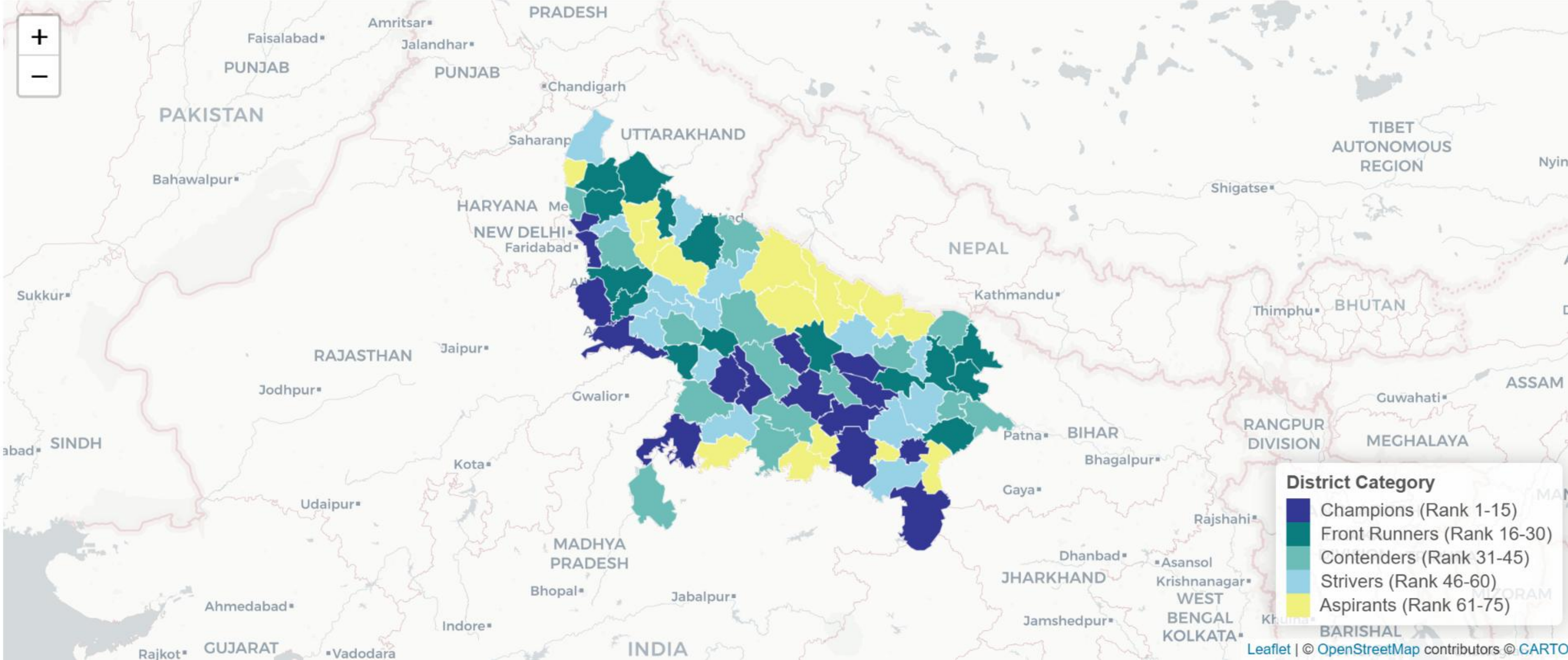
- Page 4-22: Sectoral Frameworks
    - DDP estimation methodology
    - Framework to generate strategies
    - Outcomes based monitoring framework
- Page 23: Tools for District Plans
- Page 24: Consolidated Outcomes Framework

Women Economic Empowerment Index for Uttar Pradesh

Planning Department, Government of UP

WEE Index | Entrepreneurship | Employment | Education & Skilling | Livelihood | Mobility, Safety & Inclusive Infra | Summary

Districts Ranked based on Women Economic Empowerment Index Score, 2024



Uttar Pradesh's Success Story (1/2)

UP has witnessed a remarkable economic transformation over the past few years

Business Sentiment

Credit Deposit Ratio (SLBC)

2018	2025
47.1	**59.04**

Net New Payroll (in lakhs)

2019	2025
2.53	**9.12**

Focusing on Exports-Led Growth

Export Preparedness Index

2020	2022
11th	**7th**

Merchandise exports (in ₹ lakh cr)

2017	2025
0.84	**1.86**

Leveraging tourism potential and Strengthening Agri Sector

Rise in tourist footfall (as a % of India)

CY2020	CY2023
12.9%	**18.4%**

Air Passenger Traffic (in lakhs)

2021	2025
48.55	**142.4**

Strengthening Logistics and Women Labour Participation

LEADS Index

2019	2024
13th	**Achievers**

Women Labour Force Participation Rate

2018	2024
14.2%	**35.8%**

As per Niti Aayog's **National Multi Dimensional Poverty Index, 3.4 crores people lifted out of poverty** in last 5 years – highest across any State in India. **Out of 13.5 crore people lifted out of poverty in India, 25.3% belonged to Uttar Pradesh**

Sources: SLBC, EPFO, AAI, Tourism Department, Ministry of Agriculture & Farmers Welfare, InvestUP, DPIIT, Niti Aayog

Uttar Pradesh’s Success Story (2/2)

Focus on Physical and Social Infrastructure

Physical Outcomes

Length of Expressways (in kms)

2017 → 2022

491 → **1,314**

No. of Airports/Airstrips

2017 → 2025

4 → **21***

Tap water supply coverage (HHs)

2019 → 2025**

2.0% → **90.70 %**

Installed Capacity of Power (in MW)

2017 → 2025

23,662 → **32,966**

Social Outcomes

Roads under PMGSY (in kms.)

2017 → 2024

50,208 → **143,295**

Houses completed under PMAY

2016 → 2025

1.4 lakh → **53.65 lakh**

No. of Medical Colleges (Govt. + Private)

2017 → 2025

42 → **80**

Govt. Nursing College

2017 → 2025

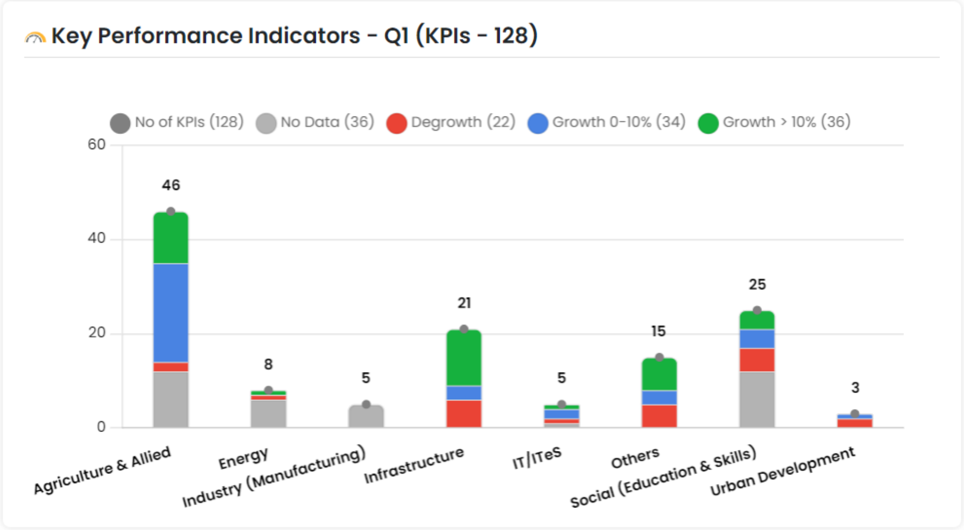
6 → **31#**

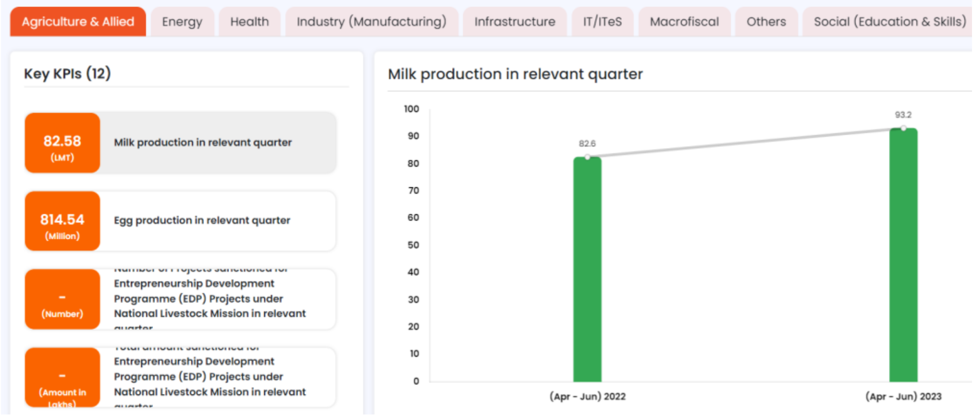
As per the fourth edition of **SDG India Index (2023-24)**, UP has improved its **position to ‘frontrunner’ category from ‘performer’ category and witnessed the highest jump in terms of points from 2018.**

Sources: InvestUP, JJM, Ministry of Rural Development, CEA, RBI,MoRTH, Niti Aayog, JJM Dashboard, InvestUP

Note: *including under construction, **as on October 29, 2025, #Includes the nursing colleges under construction

Regular Monitoring and Evaluation





Illustrative KPI	Sector	Periodicity	GSDP Linkage
GST Revenue Collection	Macroeconomy	Monthly	Indirect
Milk Production	Agriculture	Quarterly	Direct
Land Bank	Industry	Annually	Indirect
Commercial Vehicles Registered	Infrastructure	Monthly	Direct
Number of students completing apprenticeship under NAPS/CMAPS scheme	Education & Skilling	Quarterly	Indirect
Tourist Footfall	Tourism	Quarterly	Direct
Number of functional incubators	IT/ITeS	Quarterly	Indirect